EFFIZIENTE STROMVERSORGUNG UND WÄRMENUTZUNG BEI RECHENZENTREN

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INNIO at a glance

~44 GW
Installed base

~100
Countries covered

~5,000
FTEs

>100
Years of experience

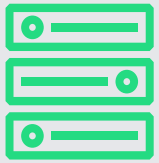
~$2.6 bn
Revenue

~$549 m
Adj. EBITDA[1] (~21% margin)

~$3.6 bn
Equipment order backlog

Source: Company information. Note: All figures as of December 31, 2025, unless otherwise noted.
1 Adjusted EBITDA is non-GAAP measures.

INNIO is serving high-growth markets

AI Growth				Increasing power demand			Natural gas growth	
								
Higher DC power demand	Increasing hyperscaler capex	Increasing share of BTM power[1]	Demand for high quality power	Growing grid shortfall	Increasing electrification	Shift in energy source mix	Increased gas production	Higher gas compression intensity
Data Center				**Power Solutions**			**Compression**	

Source: Company information, S&P Global, Enverus, DOE, EMBER
1 Behind-the-meter power. 2 Global data shown for Data Center. Europe and U.S. shown for Power Solutions. U.S. only shown for Compression. Data Center market growth relates to BTM share only.

Ready for growth: Global manufacturing footprint

- Localized production and testing
- Shorter lead times
- Increased capacity and flexibility

- Global coverage across ~100 countries
- Robust commercial network



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Electricity demand flat for the last >20 years...

Golden age of capitalism

Information age

Globalization era

Age of AI

TWh

5,000

4,000

3,000

2,000

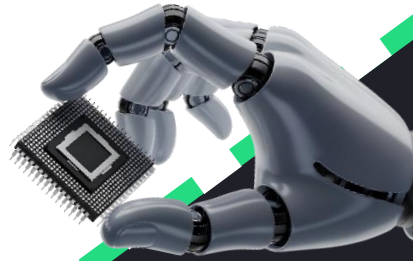
1,000

0









↗ 6x

↗ 3x

Flat demand

A return to load growth

↗ 2x

1981s - 2000s

2001s - 2023s

2024s - ...

Source: EIA

01

Power Solutions

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Power Solutions: Compensating for grid insufficiencies

	In-front-of-the-meter	Grid-independent power	Behind-the-meter
Use cases	 Flexible, fast-starting, dispatchable power & heat generation for utilities and IPPs	 Remote, emergency and mobile power solutions when grids are insufficient	 Power and heat solutions for a broad range of industrial and commercial customers
Growth drivers	→ Utilities / IPPs focus on grid resilience → Coal retirement driving replacement need	→ Need to bridge weak grids → Reduces emissions vs. Diesel	→ Resilience against grid outages → Lower energy costs

High start-stop capability, stable performance, and the ability to run on various fuel sources make INNIO's engines ideal for balancing and firming applications.

Source: IEA, Company information

INNIO to power UK grid stability with landmark project near London

Helping to deliver one of the world's largest high-speed gas engine power plants

- The **450-MW flexible generation facility** is being constructed by Statera Energy
- Expected to **power up to 1 million homes** in Thurrock, Southeast England
- High electrical efficiency, **rapid start-up** in less than 5 minutes, and cost advantages over alternative technologies
- **Scalable deployment** allows plant to swiftly respond to fluctuations in electricity supply and demand



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Source: INNIO to Power UK Grid Stability with Landmark Project Near London | INNIO

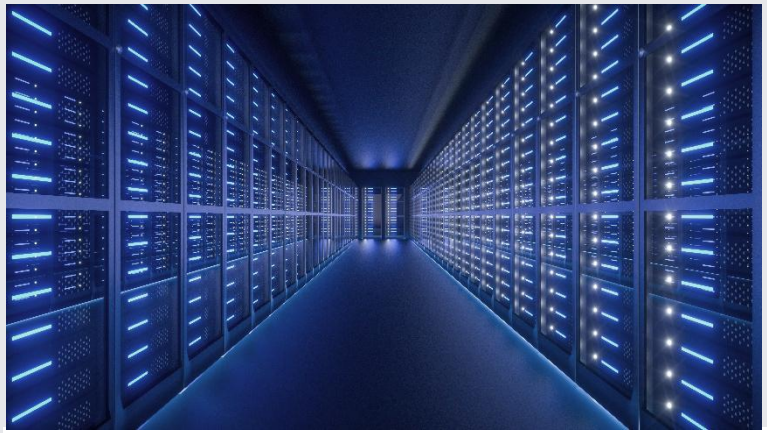
02

Data Center

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Data Center: Enabling the AI revolution

	Prime power	Backup power
Use cases	 Reliable, uninterrupted power supply for critical IT infrastructure	 Emergency power solutions during grid outages or fluctuations
Growth drivers	→ Rapidly increasing behind-the-meter data center power demand, driven by AI	→ Stricter requirements for uptime and availability

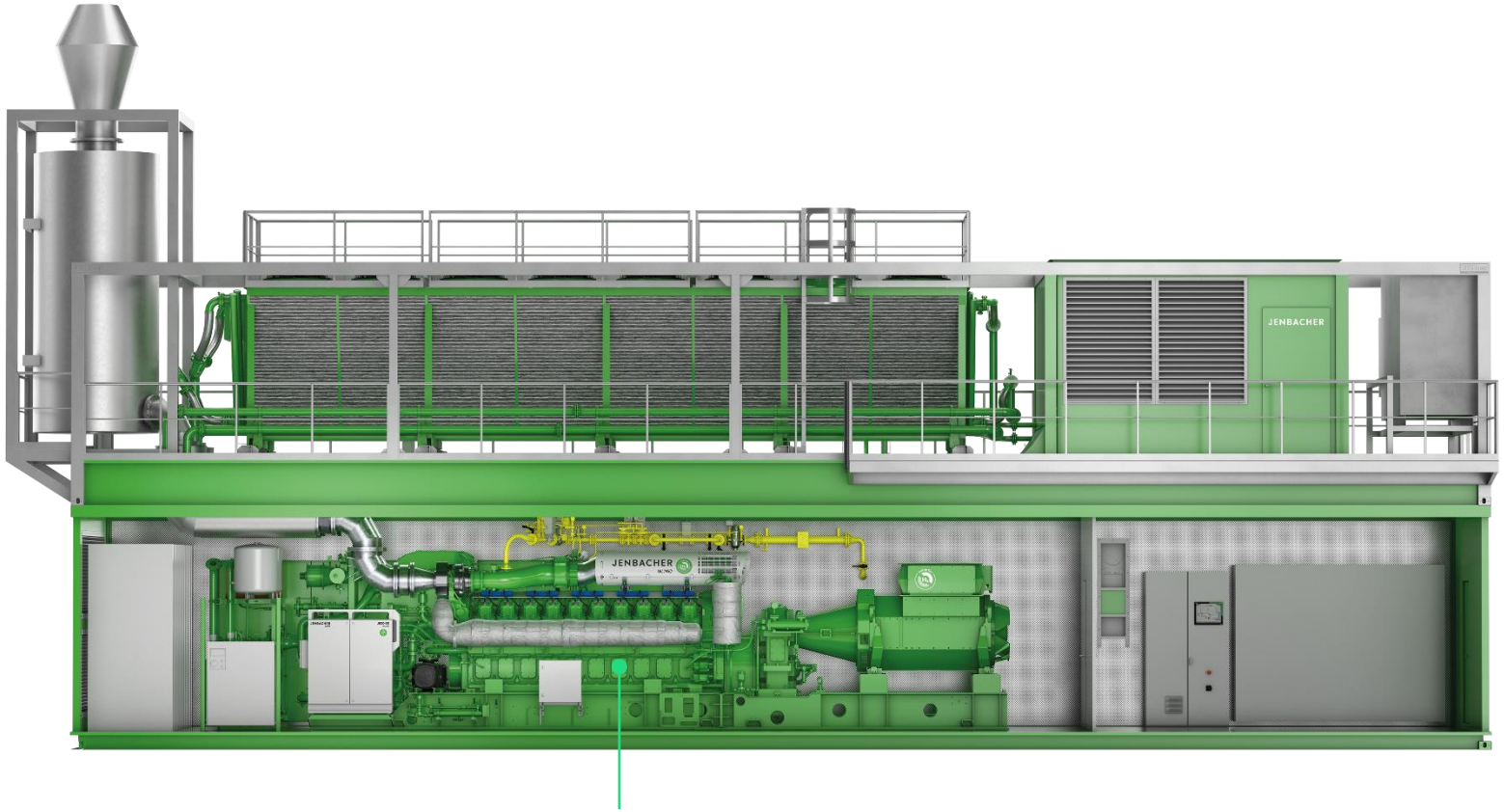
INNIO's solutions deliver high-quality, transient power supply for AI data applications, as load patterns for training and inference are increasingly volatile.

What is a gas engine driven power generation solution?

Containerized Jenbacher Type 6 engine

Gaseous input fuels





J620 engine

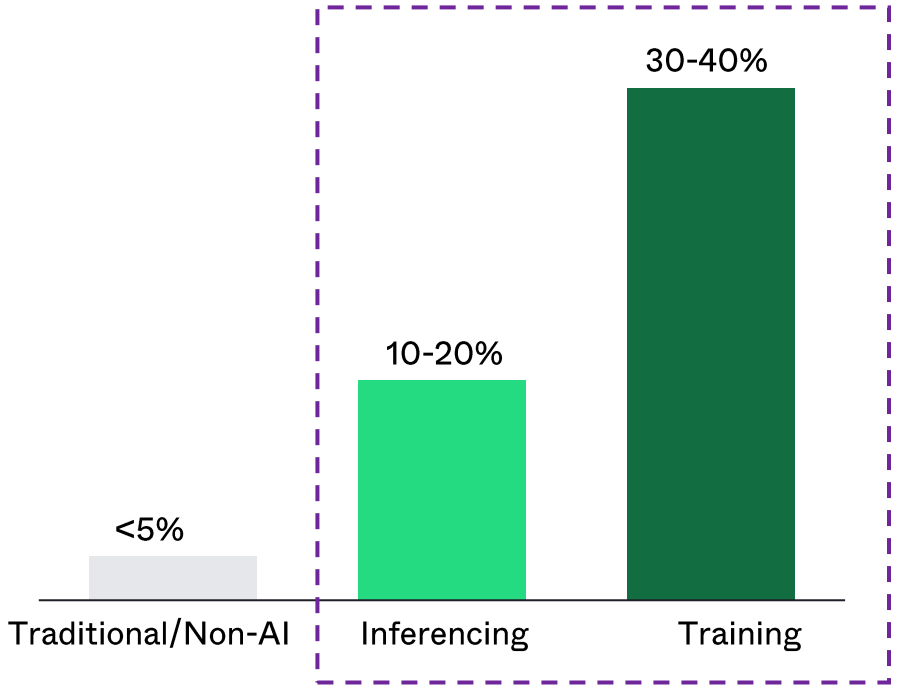
Heat & Power

INNIO's equipment efficiently converts gaseous input fuels into usable heat and power

INNIO delivers transient supply for AI data applications

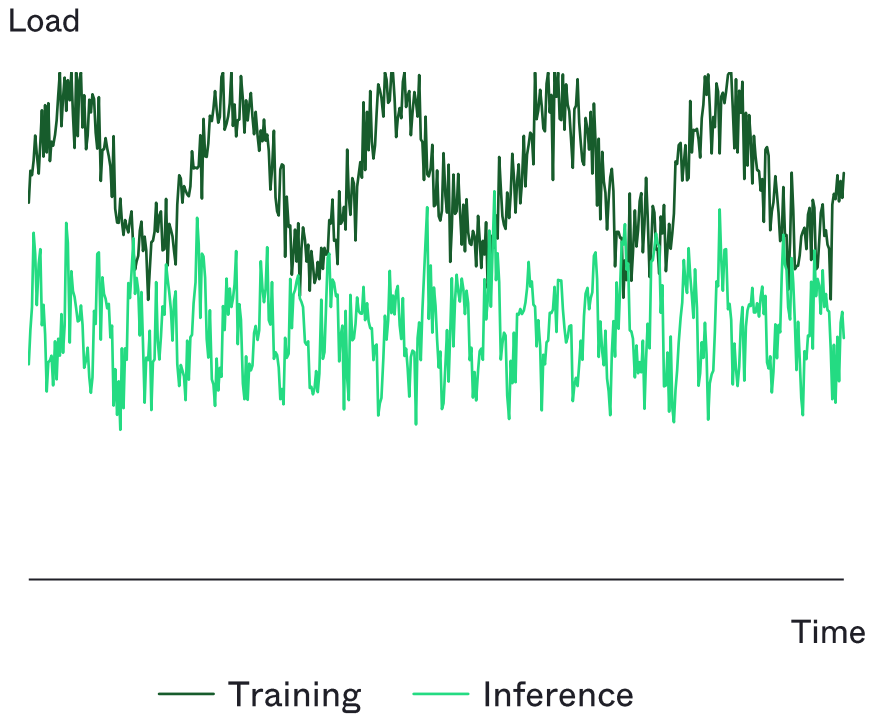
Higher share of inference and training workloads...

Peak- to trough-power demand (% of total power demand)



...leading to increased transient behaviour

Simplified load patterns of training/inference

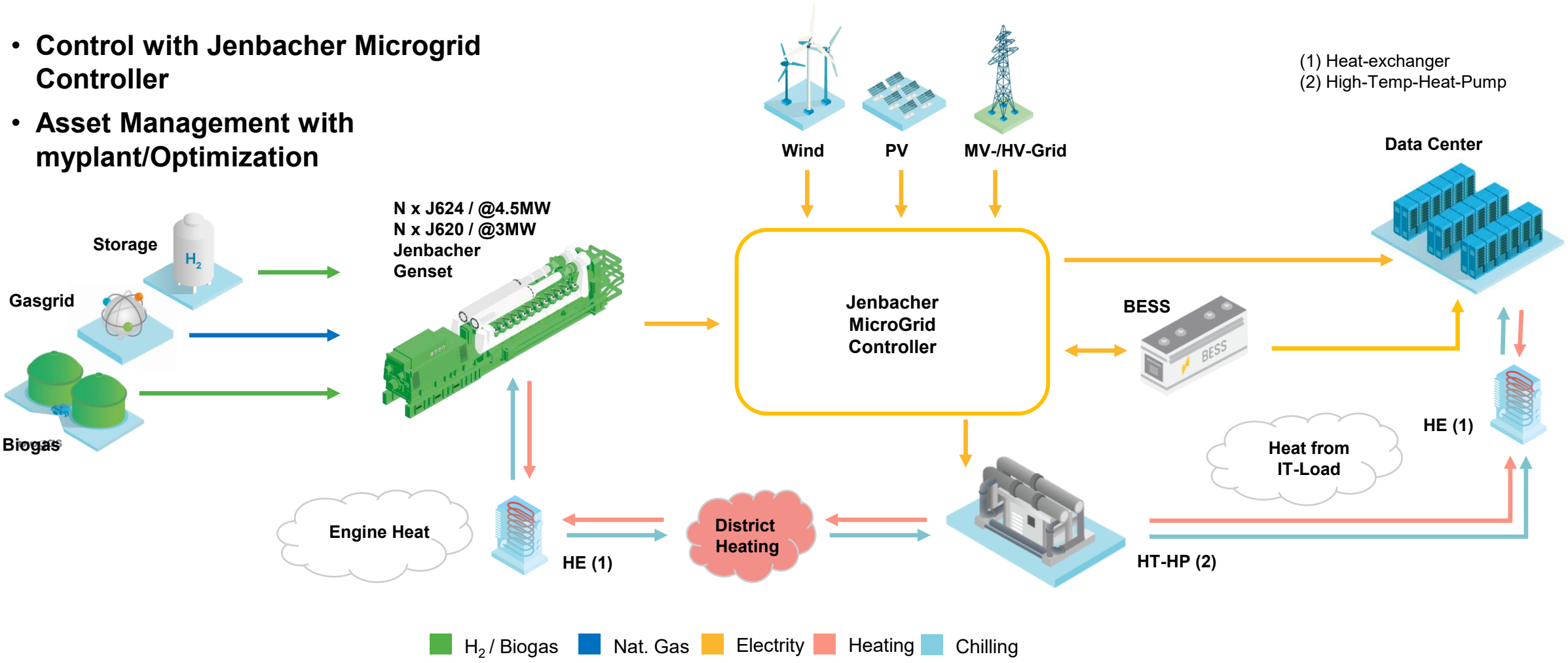


Sources: Company information, Expert analysis

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24/7 PRIME POWER / ENGINE & IT-OFF-HEAT RE-USE

- **Control with Jenbacher Microgrid Controller**
- **Asset Management with myplant/Optimization**

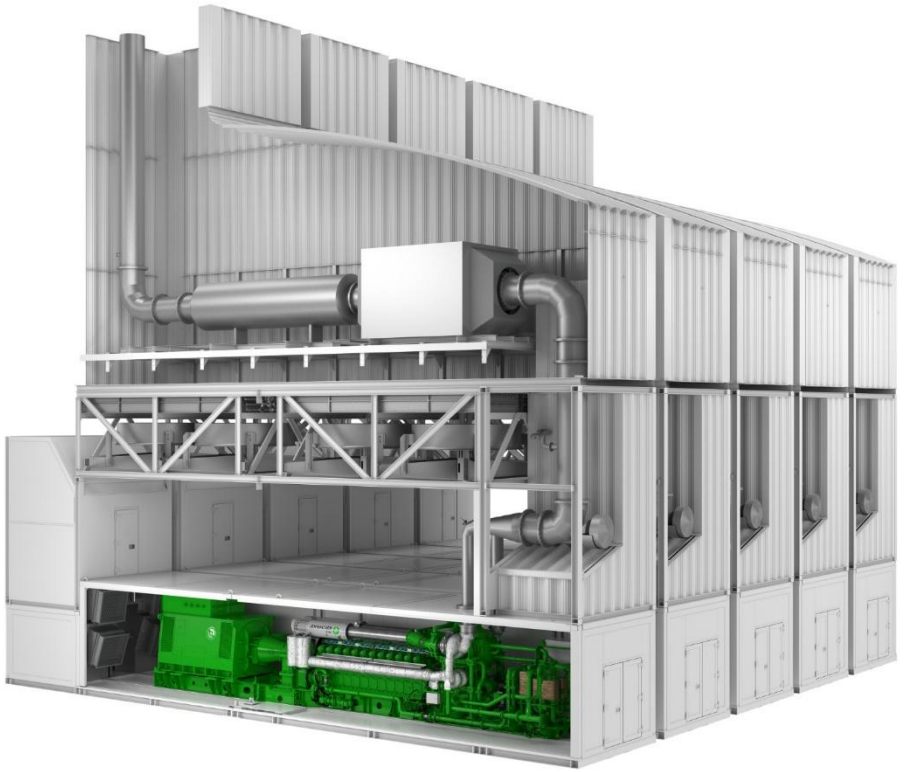


Updated slide

INNIO secures largest order in company history

Delivering power generation for one of the world's largest data centers

- INNIO to supply **2.3 gigawatts** (GW) of power infrastructure, comprising 92 power packs of 25 megawatts (MW) each
- Engineered to **accelerate data center deployment and maximize GPU performance** for AI-driven operations.
- Full power and efficiency even at ambient temperatures up to 122°F (50°C) and delivers **superior transient performance**



Source: INNIO Secures Largest Order in Company History with VoltaGrid Delivering Power Generation for One of the World's Largest Data Centers | INNIO

CO-LOCATED POWER PARK WITH DATA CENTER CAMPUS

673 MW

202 x 3.33 MW gas generators

Primary Power

Grid Support

Co-located with DC campus





DATA CENTER POWER SOLUTION

- 90 MW power plant solution
- 22 x 4.5 MW Gas Engines
- Base load supply
- Smallest space requirement due to modularity



Dublin
Ireland



22 x J624
Energy source: pipeline gas

Achievement
Electrical: 90 MW

~ 46 %
Electrical efficiency

2024
In service

DATA CENTER POWER SOLUTION

- 73 MW container concept
- 22 x 3.33 MW gas engine units
- < 15 sec to load delivery
- Full-load operation and backup operation as a containerized complete solution
- Prefabricated Plug & Play Concept



Dublin
Ireland



22 x J620
Energy source: pipeline gas

Achievement
Electric: 73 MW

Fast start

2025
In service

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About INNIO N.V.

INNIO N.V. (Nasdaq: INIO) is a global distributed energy solutions provider that delivers reliable, flexible, transient, decentralized, modular, and efficient power. With a track record of innovation, INNIO designs, manufactures, and services high-performance power systems under its Jenbacher and Waukesha brands. The company delivers power for applications including data centers, microgrids, grid stabilization, industrial energy, and gas compression.

INNIO has global coverage across approximately 100 countries as of December 31, 2025, supported by a resilient, high-margin services business that delivers long-term, recurring revenues across the full equipment lifecycle. As electricity demand accelerates—driven by AI, electrification, and grid constraints—INNIO enables scalable, behind-the-meter power generation with high efficiency, fast-start capability, strong transient performance, and fuel flexibility, including hydrogen-ready solutions.

Headquartered in Munich, Germany, INNIO employs over 5,000 people worldwide and is committed to moving energy forward.

For more information, visit INNIO's website at innio.com. Follow INNIO on LinkedIn.

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In general, "Ready for H_2" Jenbacher units can be converted to operate on up to 100% hydrogen in the future. Details on the cost and timeline for a future conversion may vary and need to be clarified individually.

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